

MEFMI Combined Forum for Ministers and Secretaries of Finance and of Planning and Central Bank Governors



Monday 6th October 2014

event programme

& contact details of member states

Stimulating Opportunities for Growth
and Development in Eastern
and Southern Africa

Hamilton Ballroom, Hamilton Crowne Plaza Hotel, 1001 14th Street NW, Washington, DC 20005, USA

Preamble to Topics for the 2014 Combined Forum

1. Cross Border Infrastructure Development: Opportunities and Constraints

According to the World Bank, infrastructure has played a significant role in Africa's recent economic turnaround, and will need to play an even greater role if the continent's development targets are to be reached. However, African countries currently face significant deficits in their infrastructure requirements in sectors such as energy, roads and railways. Simulations by the World Bank suggest that if all African countries were to catch up with Mauritius and Korea in infrastructure, per capita economic growth in the region could increase by 2.2 and 2.6 percentage points per year respectively. Yet, the financing requirements for closing the infrastructure gaps are too large for some countries to meet on their own. Therefore, considering infrastructure development at a regional level is becoming a more attractive option. While the trans-boundary infrastructure development offers a great opportunity it is also prone to a number of constraints that countries need to be aware of.

This session is expected to expose executives to opportunities for cross border infrastructure development in Eastern and Southern Africa, the challenges that countries are confronted with and how these can be addressed. The discussions are expected to extend to how the Governments can jointly finance cross border infrastructure development and share the use of the regionally available physical infrastructure to stimulate growth and development.

2. Mobilising Domestic Institutional Savings to Catalyse Infrastructure Development

One of the key challenges that African countries face is the low level of domestic savings. According to Aryeetey and Udry gross domestic savings in Sub-Saharan Africa averaged only 8% in the 1980s compared to 23% for South East Asia and 35% for the newly industrialised countries. While the situation has somewhat improved, domestic savings in Africa remain too low to meet the region's investment needs. It is, therefore, important for African countries to identify avenues for mobilizing savings.

This session will therefore focus on approaches that countries can use to attract increased savings through banking, insurance and the pensions sub-sectors. Practical lessons especially from countries that have succeeded in mobilising high levels of domestic savings will be shared.

3. Policies for attracting and managing Foreign Direct Investment

Africa's share of global foreign direct investment (FDI) projects has reached the highest level in a decade, according to *Executing Growth, EY's 2014 Africa Attractiveness Survey*.

The report combines an analysis of international investment into Africa since 2003, with a 2014 survey of over 500 global business leaders about their views on the potential of the African market. The latest data shows that while there has been a decline in FDI project numbers from 774 in 2012 to 750 in 2013, primarily due to ongoing uncertainty in North Africa, they remain easily in excess of the pre-crisis average of 390 projects per year.

There is noticeable divide between FDI trends in North Africa versus Sub Saharan Africa (SSA). FDI projects in North Africa declined by nearly 30% and projects in SSA increased by 4.7%, thus reversing the decline of 2012. This further widened the gap between the two sub regions, with SSA's share of FDI projects exceeding 80% for the first time.

While the UK remains the lead investor into the continent, intra-African investment continues to steadily rise. Investors are also looking beyond the more established markets of South Africa, Nigeria and Kenya to expand their operations, as well as moving into more consumer-related sectors as Africa's middle class expands.

This session is expected to highlight the recent trends in FDI in Africa and discuss policies that tend to attract and retain foreign direct investment.

4. Re-Orienting Public Expenditure Priorities

Many countries in the region have made tremendous progress in implementing reforms to improve revenue collection with fairly impressive results. Looking at the last decade many countries have improved their revenue collection by sealing loopholes for revenue leakage and stream-lining tax exemption regimes. Nevertheless, the expenditure side of the fiscal accounts may not have had the same level of success or has a lot of room for improvement looking at several practical cases. For example, a number of governments still have huge subventions to support state owned enterprises that should be run as commercial entities.

Countries may therefore greatly benefit from public financial management reforms that re-orient resources towards growth enhancing activities. This is expected to be the thrust of the discussions in the session.

5. Sovereign International Bond Issuance

Many countries in the MEFMI region have started accessing the international markets for issuance of sovereign bonds. The international markets, however, present a completely different environment compared to the traditional sources of financing such as bilateral development partners and multilateral development institutions. The markets are full of uncertainties and risks that the borrowing countries need to be aware of.

This session will therefore seek to highlight the key considerations for sovereign bond issuance, its key merits and the pitfalls to be avoided especially by the first time issuers.



Honourable Patrick Anthony Chinamasa is the Zimbabwe Minister of Finance and Economic Development. Prior to his appointment in 2013, he served as Minister of Justice. Previously he served as the Zimbabwe Deputy Minister of Agriculture. Prior to that, he was the Attorney General of Zimbabwe. He has also been the Leader of the Zimbabwean Parliament.

Minister Chinamasa holds a Bachelor of Laws (Honours) degree from the United Kingdom as well as another law degree and diploma in law from the University of Zimbabwe. He is also a Fellow of the Chartered Institute of Arbitrators.

He qualified for admission as Advocate for the High Court of Zimbabwe (then Rhodesia) in 1972. This was after he completed his articles with Messrs Honey & Blanckenberg, a Harare based firm of Legal Practitioners. Having been admitted as an Attorney, Notary and Conveyancer in 1975 he worked as a Professional Assistant with Messrs Honey & Blackenberg until 1978 when he became a Partner. In November 1980 he became Senior Partner in P. A. Chinamasa, Manyika & Co. until 1989.

He has served as a board member of various parastatals and other organisations in Zimbabwe. He is the current Chairman of Committee of COMESA Ministers of Justice/Attorneys-General responsible for setting up COMESA Court of Justice, drawing up court rules, recruiting staff and appointing COMESA Court Justices.



Dr Caleb Fundanga joined MEFMI as Executive Director on 1 July 2014. A seasoned central banker, Dr Fundanga started his career as a lecturer in economics immediately after obtaining his first degree at the University of Zambia. He further obtained a master's degree from the University of Manchester in the United Kingdom and a PhD from Konstanz University in the Federal Republic of Germany. He served as Permanent Secretary in the Zambia Ministry of Finance in 1987 and later at Cabinet Office and the office of the President-Planning Division. In 1995 he worked at the African Development Bank (AfDB) as Executive Director and later as Senior Advisor to the President of the Bank. In 2002 Dr. Fundanga was appointed Governor of the Bank of Zambia, a position he held until 2011. He was the Alternate Governor on the IMF Board for the period that he served as Governor of the Bank of Zambia. He also served as Vice Chairman of the Zambia Revenue Authority during the same period.

From 2003 to 2013 he was a member of the Board of Directors of the African Export and Import Bank as well as a member of its Executive Committee. He also served as Chairman of Zambia Junior Achievers as well as the Duke of Edinburgh's Awards for Young

People. In 2002 he joined the Programme Committee of the Africa Economic Research Consortium (AERC) and became chairman in 2006.

Dr Fundanga was MEFMI Board Chairman from 2006 to 2008. He is currently the Chancellor of the University of Lusaka, Advisor to the Board of Zambia Red Cross Society and was recently elected Chairman of the Advisory Council of the Partnership for Making Finance Work for Africa.



Keith Engel is the Tax Policy Leader for Africa at EY, having recently joined EY from the South African National Treasury.

In this role, Keith Engel has developed a system of public-private interaction on tax policy matters throughout the Sub-Saharan region of Africa. In this role, he is monitoring and reporting all of the latest tax policy developments in the region. The goal is to provide clients with sufficient reaction time to adjust to the latest tax policy events, including engagement with tax policy officials. The role also includes training and advising government officials on matters of tax policy, including working alongside international development partners like the World Bank, International Finance Corporation and the Department for International Development.

Keith Engel has a long history of engagement in tax policy matters in both South Africa and the United States. In South Africa, he has been a major force in driving tax legislation over the last 13 years, including the introduction of worldwide tax, capital gains tax and a mineral royalty regime. As Chief Director of the Legal Tax Design Team, he has built a team that prepares all tax legislation and supporting documents for annual tax cycles as well as the enactment of new tax instruments. In this process, he has regularly engaged with the highest of government officials within the National Treasury, the South African Revenue Service and other South African departments and agencies. He has also supervised the tax treaty process, including onsite visits to other countries.

In the United States, Keith Engel worked in the private sector and in the National Office of the Internal Revenue Service (rulings, regulations and other official guidance). He has experience in U.S. corporate taxation, international taxation, individual taxation and partnership taxation. He came to South Africa under the auspices of the U.S. Treasury Technical Assistance Programme.

Programme of events for the 2014 Combined Forum - Monday 6 October 2014

Time	Event	Speaker/Presenter	Moderator
OPENING	Welcome Remarks	Dr. Caleb M. Fundanga , Executive Director, MEFMI	
09.00 – 09.30 hours	Official Opening	Honourable Patrick Chinamasa , MP, Minister of Finance and Economic Development, Zimbabwe	
1ST SESSION	Cross Border Infrastructure Development: Opportunities and Constraints.	Keith Engel , Tax Policy Leader for Africa, EY	Honourable Goodall Gondwe, Minister of Finance, Economic Planning and Development, Malawi
09.30 – 10.30 hours			
10.30 – 11.00 hours	TEA/COFFEE BREAK AND GROUP PHOTOGRAPH		



Nazmeera Moola is an economist and strategist for the Emerging Market Fixed Income team at Investec Asset Management, where her focus is on the South African economy and other emerging markets. Nazmeera is a prominent personality in South African financial markets. She has published extensively in the local media, expressing her views on a wide range of market and policy issues. She is also well known for her weekly column for the Financial Mail.

Nazmeera joined the firm in 2013 from Macquarie First South where she was Head of Macro Strategy prior to jointly heading the sales team. She began her career as an economist at Merrill Lynch and gained attention as one of the first to analyse the market implications of South Africa's emerging black middle class.

Nazmeera graduated from the University of Cape Town with a Bachelor of Business Science degree in Economics, Finance & Management Studies and is also a CFA Charter holder. Nazmeera is also an Independent, non-executive director of South African Transport Utility, Transnet and Mercedes-Benz South Africa.



James Newlands is the partner leading the EY's Africa Investment Plan. This multi-year plan is focused on building capacity, expanding EY's footprint and enhancing its brand across Sub-Saharan Africa. In this capacity James is responsible for sourcing and appointment of partners globally to fill strategic positions in key geographies in Africa, sourcing and execution of strategic acquisitions across Africa, driving new country entry projects including Cameroon, Chad and South Sudan and developing infrastructure needed to grow the EY business in locations such as Luanda, Douala, Kinshasa, Lagos and Juba.

Currently, James is in the process of establishing EY's US-Africa Business Center in New York to work with key EY accounts in the US, across a range of sectors, to assist them in developing, stress-testing and executing their Africa growth strategies, bringing to bear the practical experience he has gained in his extensive travels in Africa.

James has more than 32 years' experience in providing assurance and advisory services to a number of the firm's leading clients in the Oil & Gas, Retail and Consumer Products and Life Insurance sectors. He has also held a number of leadership positions in the firm, including Africa Oil & Gas Sector Leader.

James continues to serve a number of EY's largest global accounts as regional coordinating partner for Africa.

3rd & 4th Sessions

<i>Time</i>	<i>Event</i>	<i>Speaker/Presenter</i>	<i>Moderator</i>
2ND SESSION 11.00 – 12.00 hours	<i>Mobilising Domestic Institutional Savings to Catalyse Infrastructure Development.</i>	<i>Nazmeera Moola,</i> <i>Economist and Strategist,</i> <i>Investec Asset Management.</i>	<i>Mr. Willard Manungo,</i> <i>Permanent Secretary, Ministry of Finance and Economic Development, Zimbabwe</i>
3RD SESSION 12.00 – 13.00 hours	<i>Policies for Attracting and Managing Foreign Direct Investment.</i>	<i>James Newlands,</i> <i>Partner,</i> <i>Africa Investment Plan,</i> <i>EY</i>	<i>Mr John Rwangombwa,</i> <i>Governor,</i> <i>National Bank of Rwanda</i>
13.00 – 14.00 hours	LUNCH - Sphinx Dining Room		



Joe Cosma is the EY Sector Leader for Government & Infrastructure in Africa. Joe's previous roles within EY included Regional Managing Partner Central Africa, Managing Partner Zimbabwe and Partner Advisory Services.

Joe has delivered support and advice to the public sector for over 20 years and has led a dedicated and experienced team of full-time Public Sector consultants. Joe has provided expert advice on assignments within Government departments, executive agencies, local authorities, Health establishments, former public utilities and newly-privatized organisations. Specific clients include the Governments of Zambia, Uganda, Malawi, Zimbabwe, the Central Banks of Zambia, Malawi and Zimbabwe, Social Security Institutions in Zimbabwe, Kenya and Tanzania, the Revenue Authorities of Zimbabwe, Tanzania and Zambia, Local Authorities in Zimbabwe, Uganda and Zambia.

His areas of expertise include Programme and Project Management, the development and implementation of public sector specific strategies, the development of business and systems requirements and Systems Implementations, Performance Improvement, Public Financial management Reforms, Privatization, Change Management and Organizational design specific for the public sector. In addition to this Joe has developed significant expertise and relationships in the area of managing various multi-lateral and bilateral donor funding agencies.



Joe has been involved in the design, implementation & technical reviews of Integrated Financial Management Systems (IFMIS) for a number of countries in east, central and southern Africa.

Antoon de Klerk is an investment specialist in the Global Emerging Market Debt team with a focus on Africa and is portfolio manager for Investec Total Return EMD and Africa Fixed Income strategies. Antoon joined the Investec Group in 2005 as part of the Investec chartered accountant (TOPP) Programme. After spending time in accounts and investment banking, where he was involved with merger and acquisition advisory work, he joined Investec Asset Management in 2006.

Antoon holds a Masters degree (cumlaude) in economics and an honours degree in accounting from the University of Stellenbosch and is CA (SA). Antoon studied in Germany as part of his post-graduate economic studies.

4th & 5th Sessions

Time	Event	Speaker/Presenter	Moderator
4TH SESSION 14.00 – 15.00 hours	Re-Orienting Public Expenditure Priorities	Joe Cosma , Sector Leader for Government & Infrastructure in Africa, EY.	Dr. Kamau Thugge, Principal Secretary, National Treasury, Kenya
5TH SESSION 15.00 – 16.00 hours	Sovereign International Bond Issuance	Antoon de Klerk , Portfolio Manager, Investec Asset Management	Mrs Linah Mohohlo, Governor, Bank of Botswana
16.00 – 16.30 hours	Vote of Thanks and Closing Ceremony	Prof. Emmanuel Tumusiime-Mutebile , Governor Bank of Uganda and Chairman MEFMI Board of Governors	
16.30 – 20.30 hours	MEFMI 20TH ANNIVERSARY CELEBRATIONS		

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